



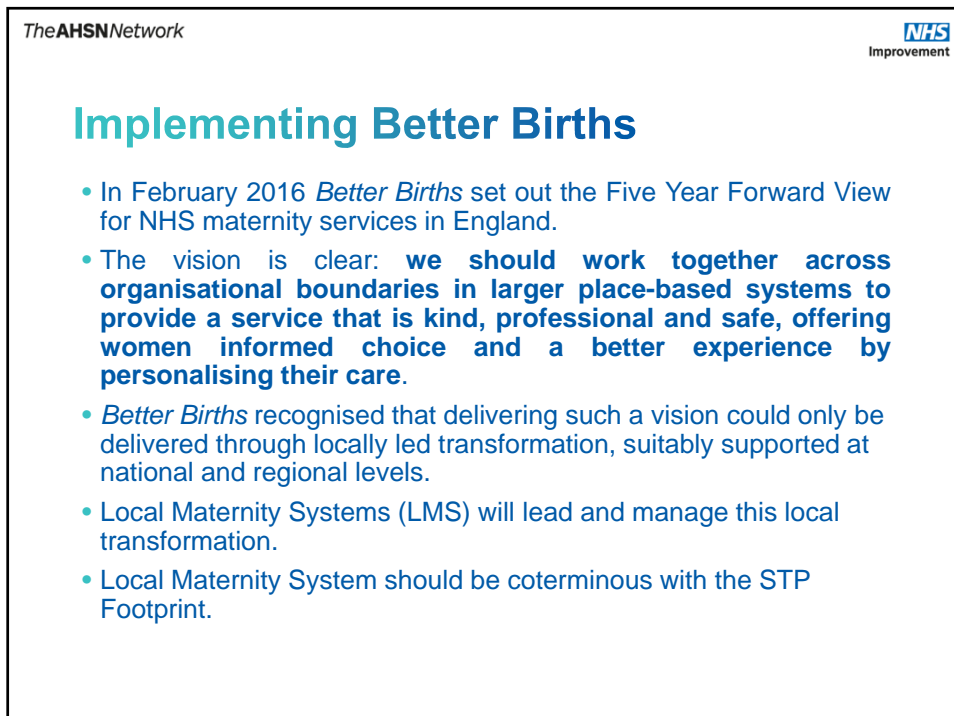
TheAHSNNetwork

NHS Improvement

A Regional Update on  
Local Maternity systems  
Rebecca Furlong  
TVSCN

Oxford  
Patient  
Safety  
Collaborative

NHS  
Thames Valley  
Strategic Clinical Network



TheAHSNNetwork

NHS Improvement

## Implementing Better Births

- In February 2016 *Better Births* set out the Five Year Forward View for NHS maternity services in England.
- The vision is clear: **we should work together across organisational boundaries in larger place-based systems to provide a service that is kind, professional and safe, offering women informed choice and a better experience by personalising their care.**
- *Better Births* recognised that delivering such a vision could only be delivered through locally led transformation, suitably supported at national and regional levels.
- Local Maternity Systems (LMS) will lead and manage this local transformation.
- Local Maternity System should be coterminous with the STP Footprint.



## What is a Local Maternity System (LMS) ?

The Local Maternity System is the mechanism through which it is expected that an STP will collaboratively transform maternity services, with a focus on delivering high quality, safe and sustainable maternity services and improved outcomes and experience for woman and their families.

They were established In 2017 across England to develop and implement a local vision for transforming maternity services by 2020/21, based on the principles of the National Maternity Transformation Programme (Better Births 2016).

Thames Valley Strategic Clinical Network **NHS** Oxford Academic Health Science Network **MATERNITY**

## STPs

- **Sustainability and transformation partnerships (STPs) Local partnership to improve health and care**
  - The NHS and local councils have formed partnerships in 44 areas covering all of England, to improve health and care. Each area has developed proposals built around the needs of the whole population in the area, not just those of individual organisations.
  - Sustainability and transformation partnerships build on collaborative work and aim to help meet a 'triple challenge' set out in the [NHS Five Year Forward View](#) – better health, transformed quality of care delivery, and sustainable finances
  - They are supported by the six national health and care bodies
  - The STPs across TV:
    - **Buckinghamshire, Oxfordshire and Berkshire West**
    - **Frimley Health & Care System**
    - **Bath and North East Somerset, Swindon and Wiltshire**
    - **Bedfordshire, Luton and Milton Keynes**

### How does the Local Maternity System link to the STP

The Local Maternity System requires a strategic partnership board to make decisions and clear terms of reference to reflect this.

- The LMS is essentially the maternity element of the local Sustainability and Transformation Partnership (STP), with which it needs to be aligned.
- The LMS should be overseen by the STP's strategic partnership board and it is recommended that the LMS acts as a formal sub-group of the STP. It will need to work alongside STP enablers, such as the Local Digital Roadmap.
- Each LMS needs effective leadership. This means establishing a named senior leader who is connected into the governance of the STP.
- The LMS are not statutory bodies in their own right. Therefore, the legal accountability for commissioning maternity care across an integrated pathway remains with local CCGs, local authorities and NHS England. The LMS will need to come to agreement as to how to commission against the local maternity transformation plan, including pooling of resource and joint commissioning, where appropriate.

## The LMS Board

Potential membership of a Local Maternity System	
Service user voice	Maternity Voices Partnerships, Healthwatch and representative parent groups where appropriate Local stakeholders and charities representing service users
Commissioners	CCGs NHS England Local Authority directors of public health Other Local Authority as appropriate
Providers	Providers of NHS antenatal, intrapartum and postnatal care including independent midwifery practices and voluntary and community sector providers involved in providing the local NHS-funded maternity offer Local Neonatal Operational Delivery Network Primary care Ambulance and NHS 111 services Mental health teams, including mother and baby units, IAPT, AMHS, CAMHS Community child health and tertiary centres. Local authority providers of health visitor services, children and adult social care teams and public health programmes.
Others	Representatives of other clinical networks, higher education establishments and teaching hospitals involved in workforce training and research Local workforce advisory boards Representatives of the staff voice, such as professional organisations and trade unions

## What are we expecting the LMS to do?

1. Establish the LMS Board
2. By October 2017, the Local Maternity System should have established a shared vision and local maternity transformation plan to implement *Better Births* by 2020/21.
  - Assessment of local needs / gap analysis
  - Agree what needs to be changed
  - Clarity of roles
  - Collaborative working
  - Keep it under review



### Deliverables for each LMS :by 2020/21:

#### Improving choice and personalisation of maternity services so that:

- all pregnant women have a personalised care plan
- all women are able to make choices about their maternity care, during pregnancy, birth and post-natal
- most women receive continuity of the person caring for them during pregnancy, birth and post-natal
- more women are able to give birth in midwifery settings (at home, and in midwifery units)\*

#### Improving the safety of maternity care so that by 2020/21 all services have:

- made significant progress towards the 'halve it' ambition of halving rates of stillbirth and neonatal death, maternal death and brain injuries during birth by 50% by 2030
- are investigating and learning from incidents, and are sharing this learning through their LMS and with others
- fully engaged in the development and implementation of the NHS Improvement Maternity and Neonatal Quality Improvement programme

*Please Note : Plans will need to consider the financial case for change, including overall affordability, transition and recurrent costs, assumptions about savings and how the transformation will contribute to the Sustainability and Transformation Plan's financial balance.*

## Progress to date June 18

### 1. Funding agreed for each LMS to support transformation !

- Each LMS has established a board
- Each LMS has an action plan
- Each LMS has a SRO (Senior Responsible Officer)
- Each LMS has established governance into the STP.
- Each LMS is ensuring it has **Maternity Voices Partnerships** established and sitting on the LMS board and informing the work programme
- Each LMS has key work streams and will have priorities relevant to the system needs
- Each LMS reports to the Regional programme board which includes membership National Maternity transformation team

## Highlight of Key work streams for each LMS

- **Choice and personalisation**
  - Developing personalised care plans as defined in Better Births which is being developed TV- wide with the Consultant Midwives which will be co-produced by women.
  - Continuity of Carer
  - Feasibility of Community hubs
  - Capacity
- **Safety**
  - National Maternity and Neonatal safety collaborative- Wave 1,2,3 working across system to share learning through PSC communities of practice
  - AHSN/PSC Network programme audit and standardising guidelines through its Network
  - Regional wide Maternal governance group
  - Saving babies lives survey
  - Multi professional education - AHSN
- **Workforce**
  - Maternity workforce workshop
  - Birthrate plus refresh July 18 TV wide
  - Working with HEE Central and TV
- **Perinatal Mental Health**
  - Successful wave 2 PMH bids for new/expansion of community specialist perinatal mental health services across Oxford and Buckinghamshire, Surrey Heath and MK
  - Workforce programme for specialist and all professionals who come into contact with women in the perinatal period through regional PNMH Networks
- **Digital**
  - Apps for women– Postnatal I book (RBFT)
  - Digital enablers – such as GDM/Blood pressure monitoring in pregnancy
  - Data – digital maturity assessments in each trust
- **Prevention**
  - Frimley focus on Preconception Health - workshop
  - All link to PHE – National campaigns

TheAHSNNetwork

**NHS**  
Improvement

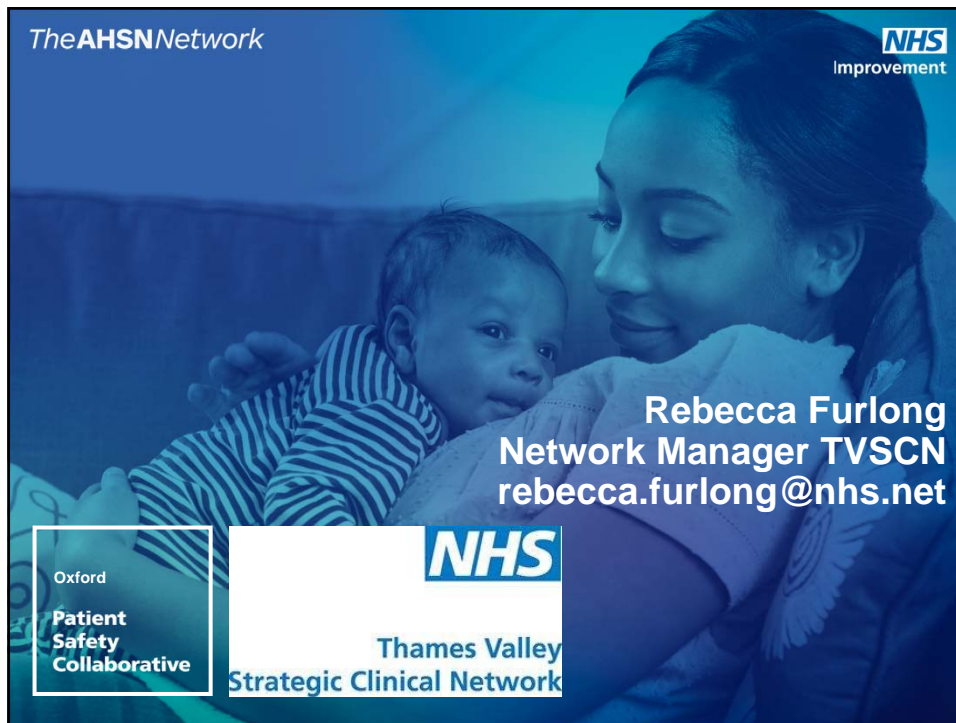
## Next steps

- 3 year transformation programme
- Action plans written now moving into implementation phase
- Prioritise funding
- Strengthen each LMS in terms of membership ,SRO, and input into each STP to ensure success

Do you want to be involved ?

Oxford  
Patient Safety Collaborative

Thames Valley  
Strategic Clinical Network **NHS**



The **AHSN** Network

**NHS**  
Improvement

Rebecca Furlong  
Network Manager TVSCN  
[rebecca.furlong@nhs.net](mailto:rebecca.furlong@nhs.net)

Oxford  
**Patient  
Safety  
Collaborative**

**NHS**  
Thames Valley  
Strategic Clinical Network